

# IMO – INTERPORTPOLICE Symposium

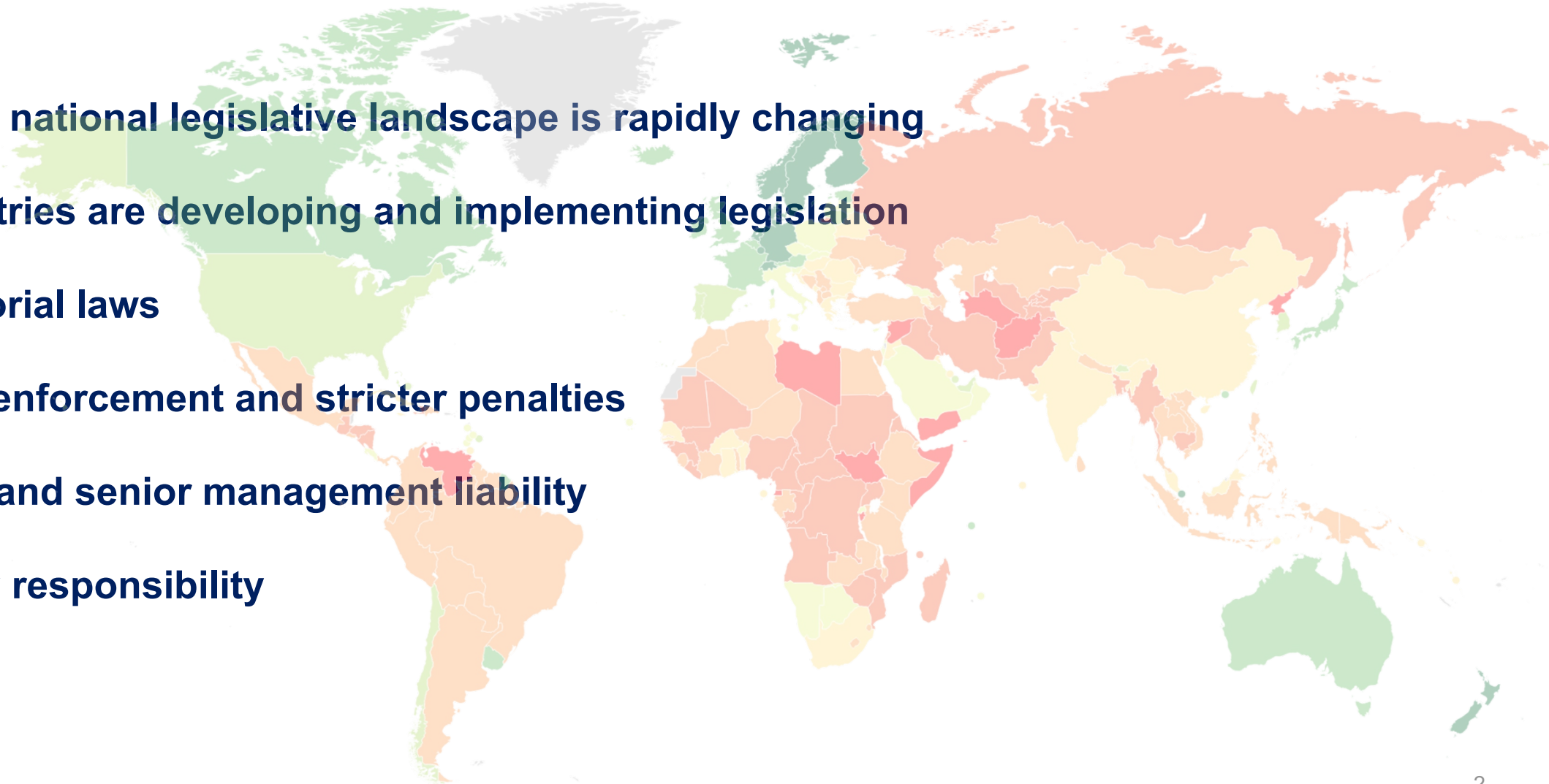
Maritime Anti-Corruption Network | 16 March 2023



Cecilia Müller Torbrand,  
CEO, MACN

# Global trends

- **Global and national legislative landscape is rapidly changing**
- **More countries are developing and implementing legislation**
- **Extraterritorial laws**
- **Increased enforcement and stricter penalties**
- **Corporate and senior management liability**
- **Third party responsibility**





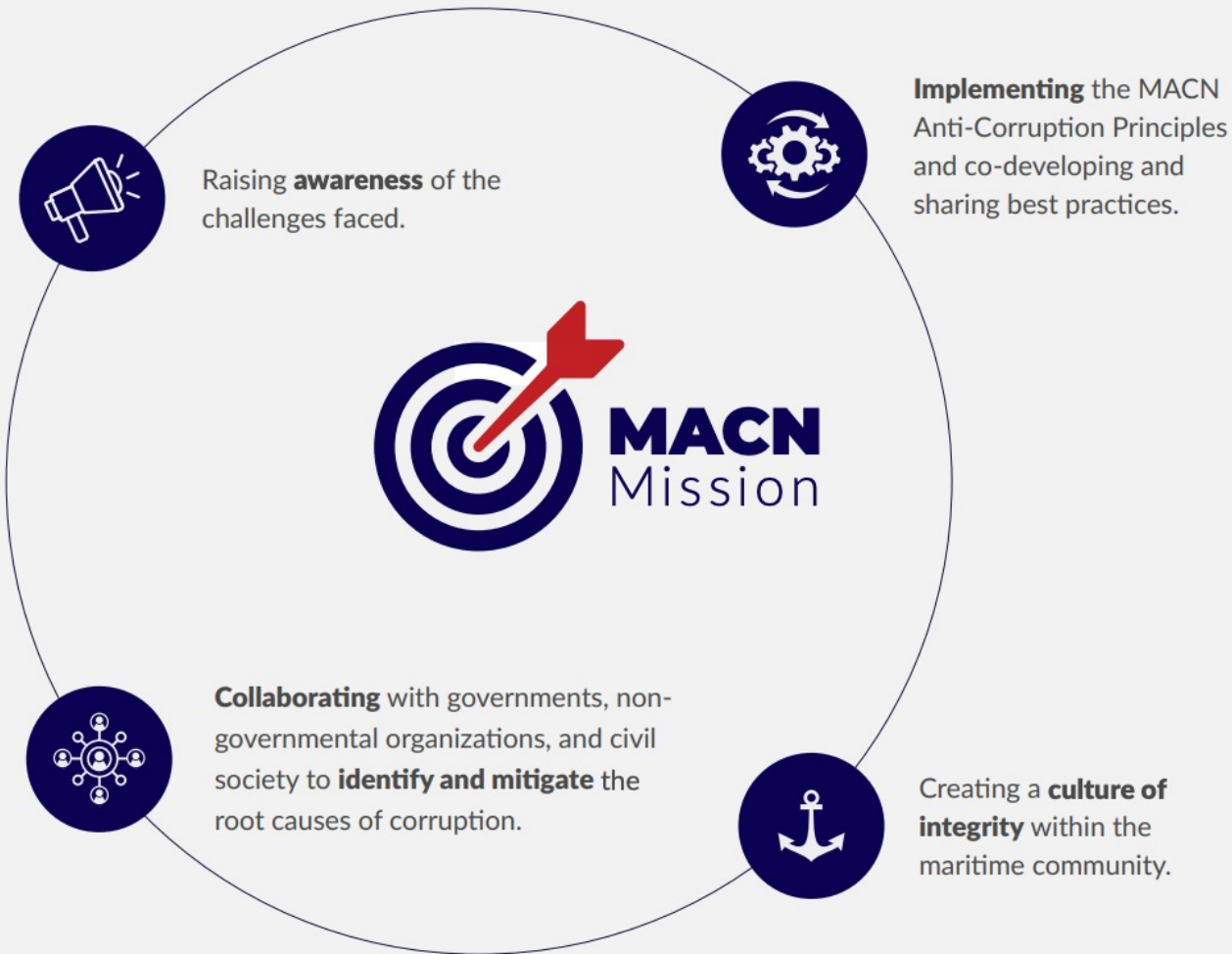
# Today's global trade requires collective action

- **Shipping makes a positive contribution to countries' economic development:**
  - 90% of all cargo is transported on ships
  - Shipping is the safest and most environmentally-responsible way to transport goods
- **Shipping is an anonymous and complex part of the trade chain:**
  - Dispersed operation
  - Highly regulated
  - Operates in many different jurisdictions
- **Shipping is also a risky business:**
  - Frequent and multiple contacts with government officials makes it prone to corruption risks
  - Risks of delays, safety for the crew and ship, and commercial pressure leave shipping vulnerable to corrupt demands



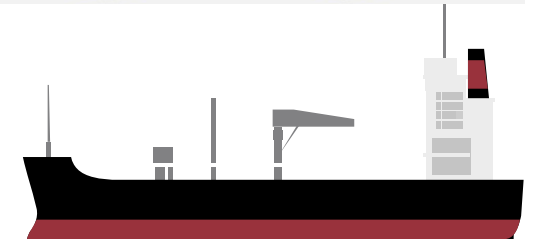


# Mission and vision



## MACN Vision

A maritime industry **free of corruption** that enables fair trade to the benefit of society at large.





# Membership

180+ members

Over 50% of global tonnage

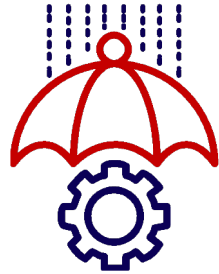




**CAPABILITY BUILDING  
COLLABORATION  
COLLECTIVE ACTION**



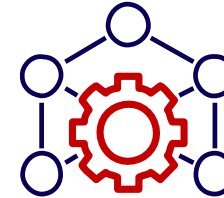
# Capability Building - The Seven Principles



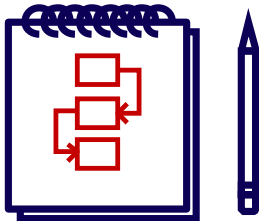
**Risk Assessment**



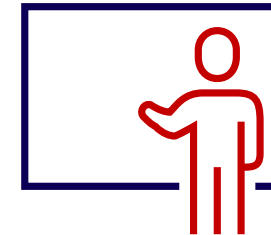
**Compliance Program Requirements**



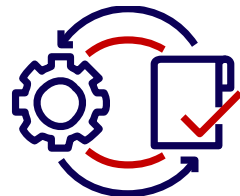
**Monitoring & Internal Controls**



**Reporting, discipline & incentives**



**Training & Communications**



**Due Diligence**



**Proportionate policy & procedures**

# Collaboration

- In 2017, MACN worked together with **International Chamber of Shipping** and many other prominent associations to encourage discussions at the IMO on maritime corruption.
- In 2020, the IMO included **maritime corruption** as a new output and proposing to develop IMO guidelines to assist all stakeholders in embracing and implementing anti-corruption practices and procedures.
- In 2022, **the Guidance to implement and adopt procedures against maritime corruption** ([FAL.5/Circ. 48 1 June 2022](#)) was approved by the IMO FAL Committee with reference to MACN.





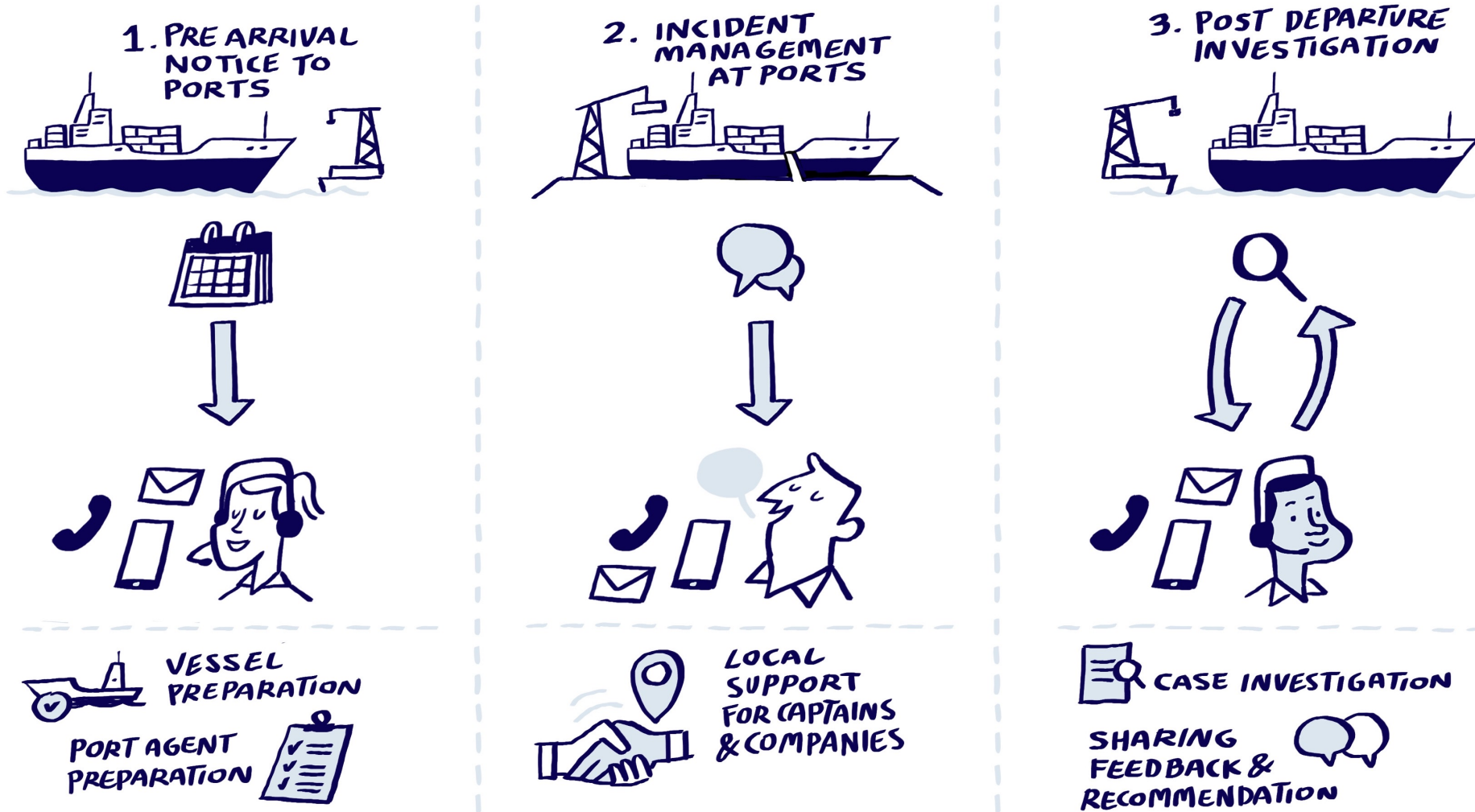
# The POWER of COLLECTIVE ACTION



**50 000**   
COLLECTED  
ANONYMOUS  
INCIDENT  
REPORTS

# Solution Landscape - Seaports and Terminals

## MACN Local HelpDesk





# HelpDesk – Case

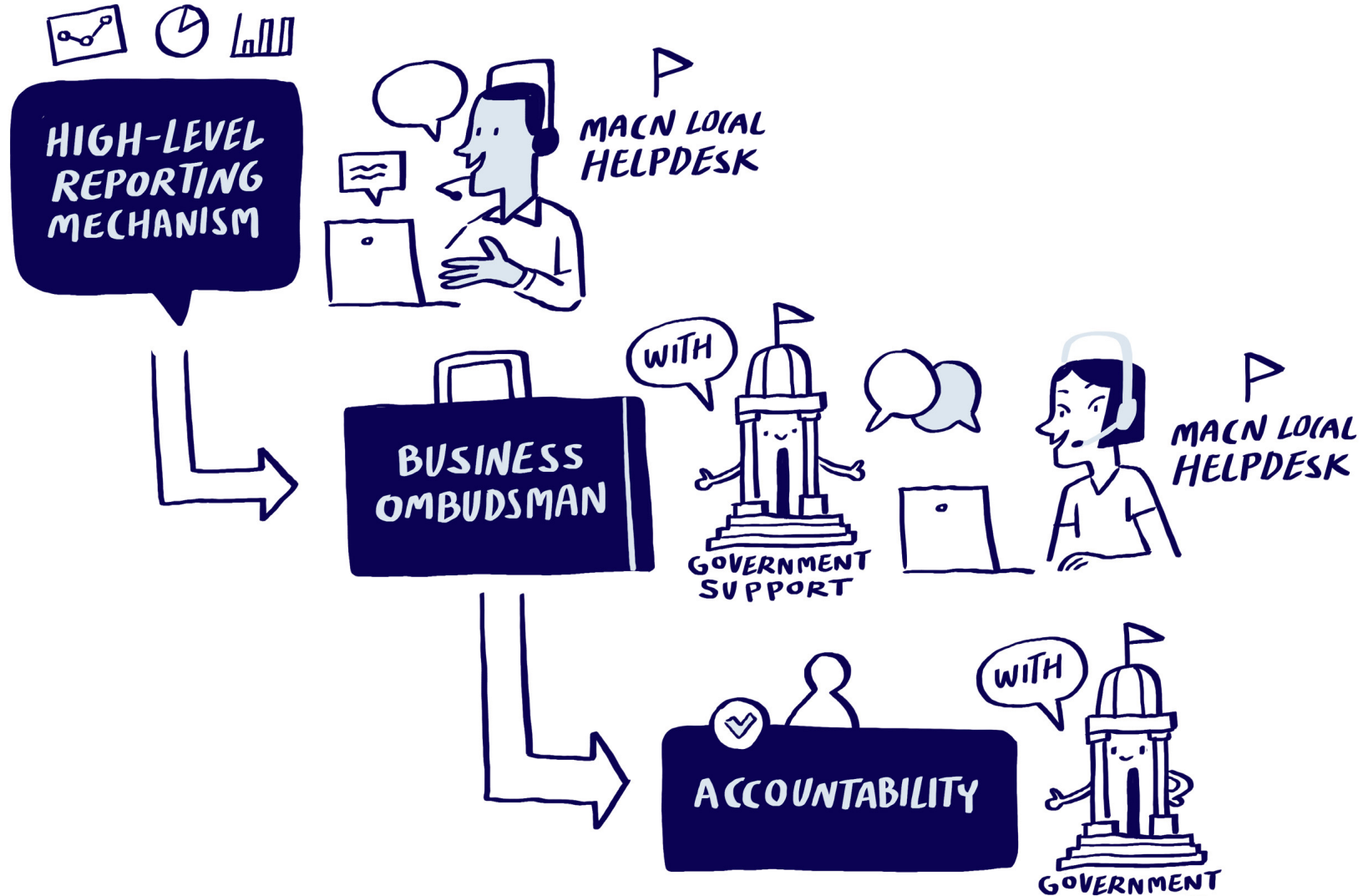


## Results

Case resolution  
Before: 7-10 days | Now: 1-8 hours

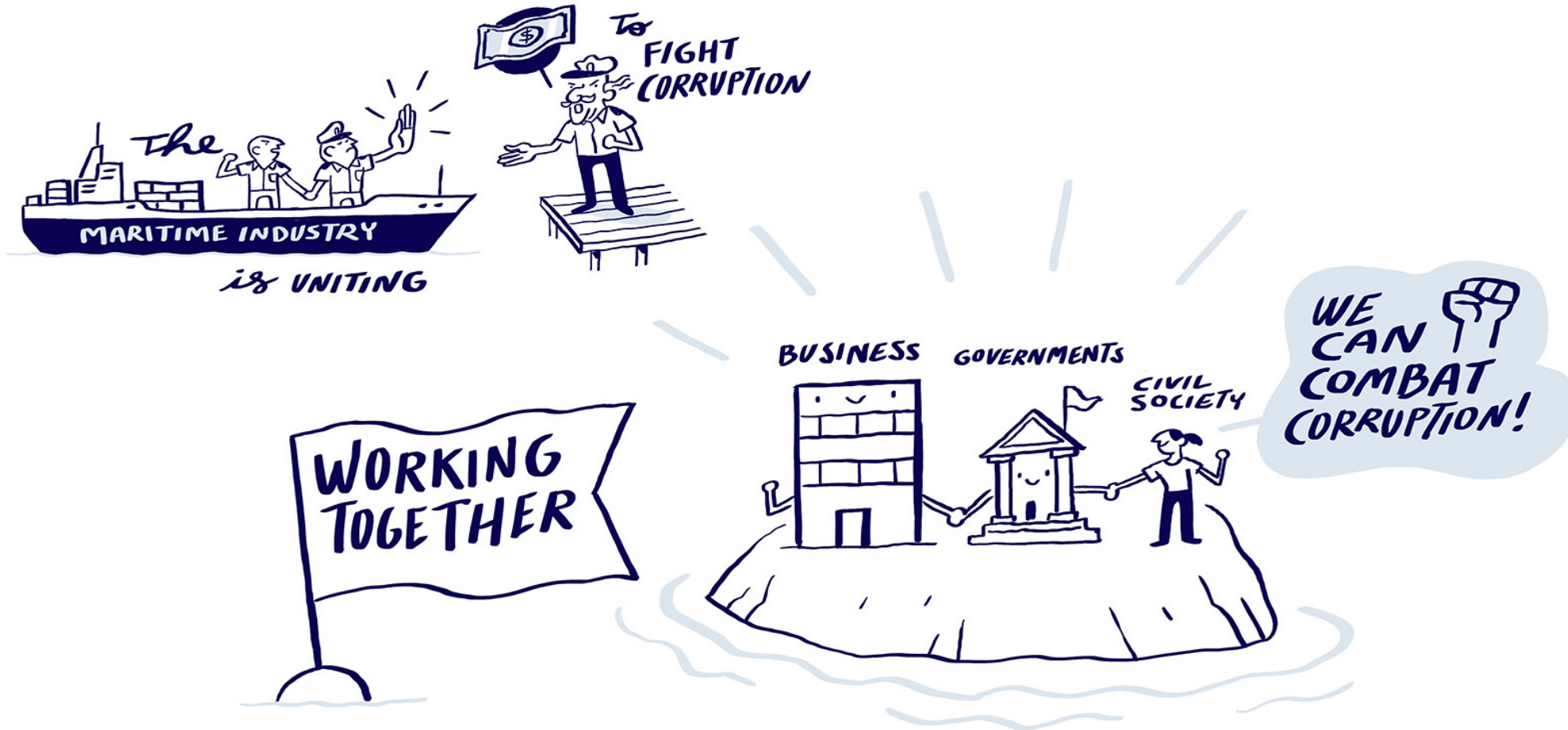
Operational savings  
From 150,000 to 20,000 USD

# Successful model we want to build on...





# Together We Can



**Thank you!**

